

digital skills:

unlock opportunities  
for all.



randstad

human forward.







the impact of AI  
and emerging  
tech on work.



# AI and automation: the age of acceleration.

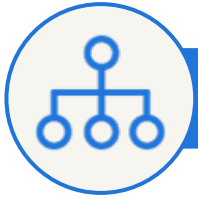
- In January 2023, ChatGPT users crossed 57 million, which furthered to over 100 million in February 2023. It had a record-breaking adoption rate in the history of the tech industry.
- 60% of jobs will be automated which will continually change skills required to engage in meaningful work.
- The World Economic Forum's "The Future of Jobs Report 2020" predicts AI will replace 85 million jobs globally by 2025. The same report further indicates that AI may create 97 million new roles.
- Data shows that the use of AI in many sectors of business has grown by 270% over the last four years.

With 20-50 million digital jobs being created by 2030, we need to get going with reinventing how you build, access and engage your workforce.





# impact of automation on workforms and workforce.



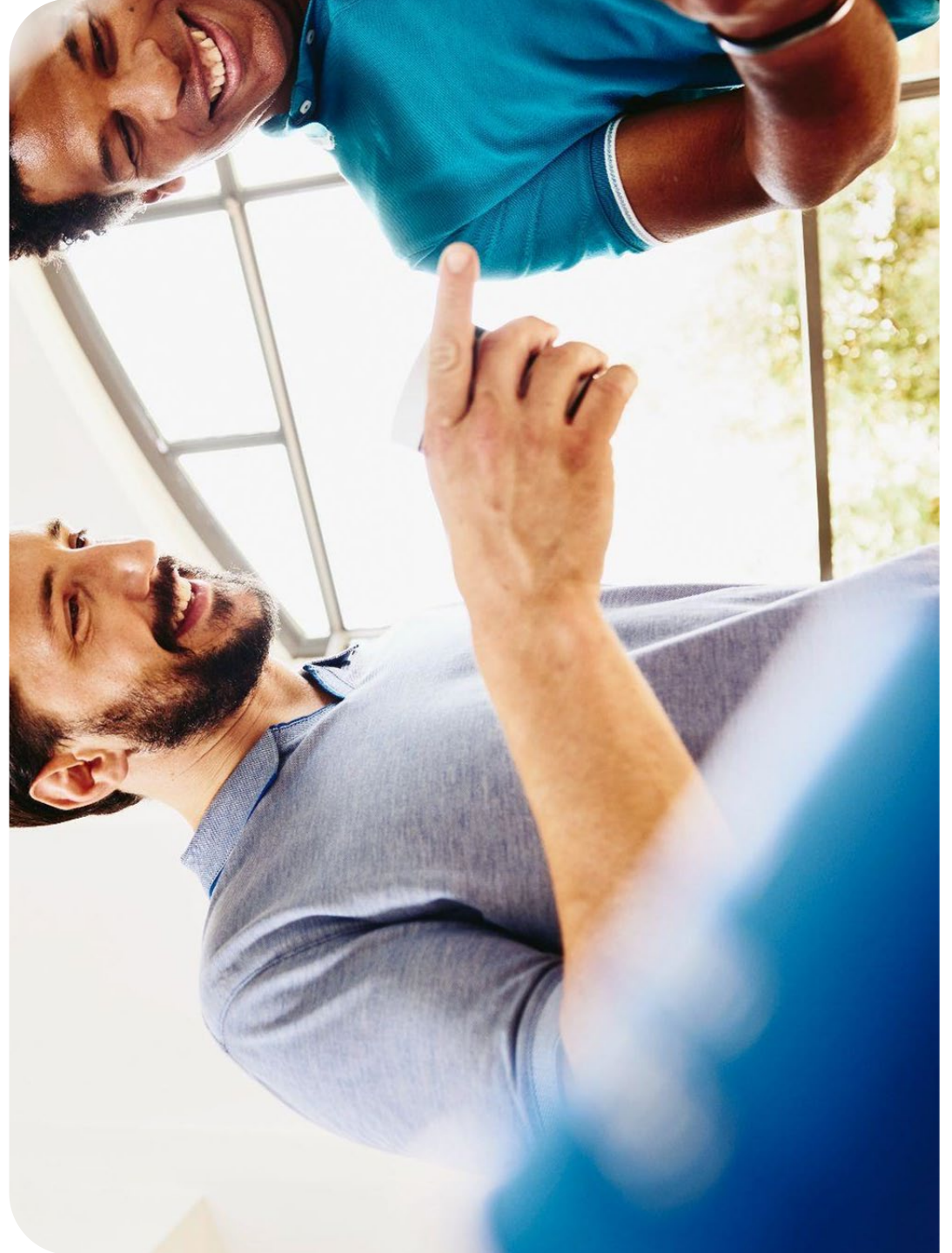
routine & rule based tasks



globalization & urbanization

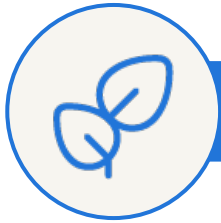


rising diversity of work forms





impact of artificial intelligence  
is much less clear.



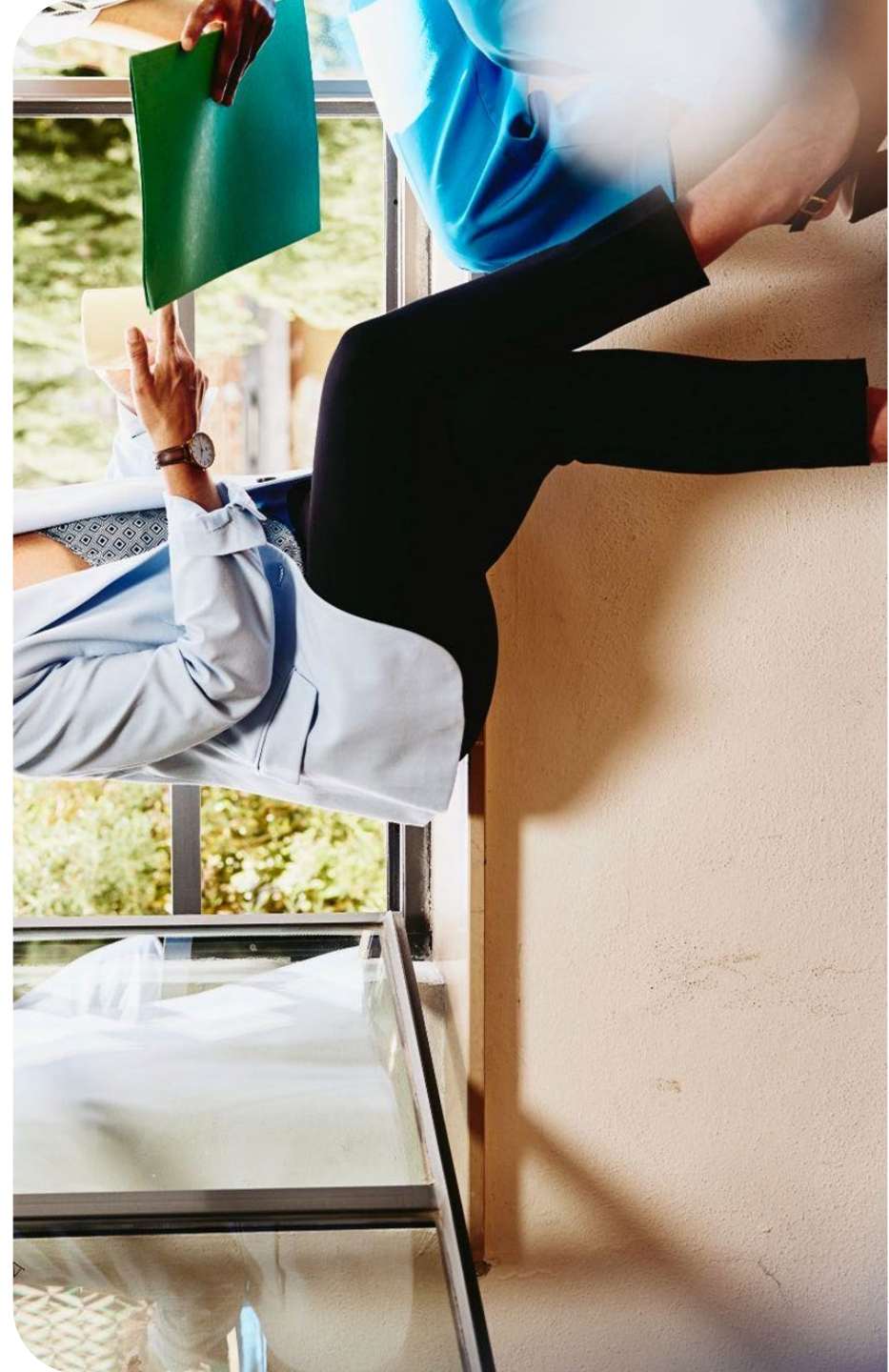
software with intelligence



machine learning from  
massive amounts of data



predictions based on past  
(human) experiences





# responsible digital transformation

increasing role and leadership expected of government, businesses and society.

World Economic Forum's framework: discussing the impact of five emerging digital developments

1	cyber-resilience	primary source of vulnerability is human error	<ol style="list-style-type: none"><li>1. train employees on digital habits &amp; security protocols - e.g. confidential/business/public</li><li>2. central inventory of networked devices and applications - e.g. breach response plans</li></ol>
2	data privacy	privacy rests on personally identified information (PII)	<ol style="list-style-type: none"><li>1. govern how to seek, manage and process data - e.g. sensitive &amp; personal data strategy</li><li>2. build logic by design and default into all front-end innovations</li></ol>
3	IoT	rethink operations, products and service offerings	<ol style="list-style-type: none"><li>1. improve productivity by access to real-time data - e.g. product innovation</li><li>2. new value creation models - e.g. pay-as-you-go or subscription models</li></ol>
4	blockchain	distributed ledger technology	<ol style="list-style-type: none"><li>1. explore removing trusted brokers - e.g. financial services, health, supply chains</li><li>2. essential characteristic immutability w/o alterations of all blocks &amp; consensus network</li></ol>
5	AI / ML	software capable of learning & making decisions	<ol style="list-style-type: none"><li>1. business challenge: AI trained for a purpose cannot be used for another (unresponsible)</li><li>2. avoid bias - data needs to be complete, measurable and repeatable</li></ol>

# AI's impact on gender diversity.

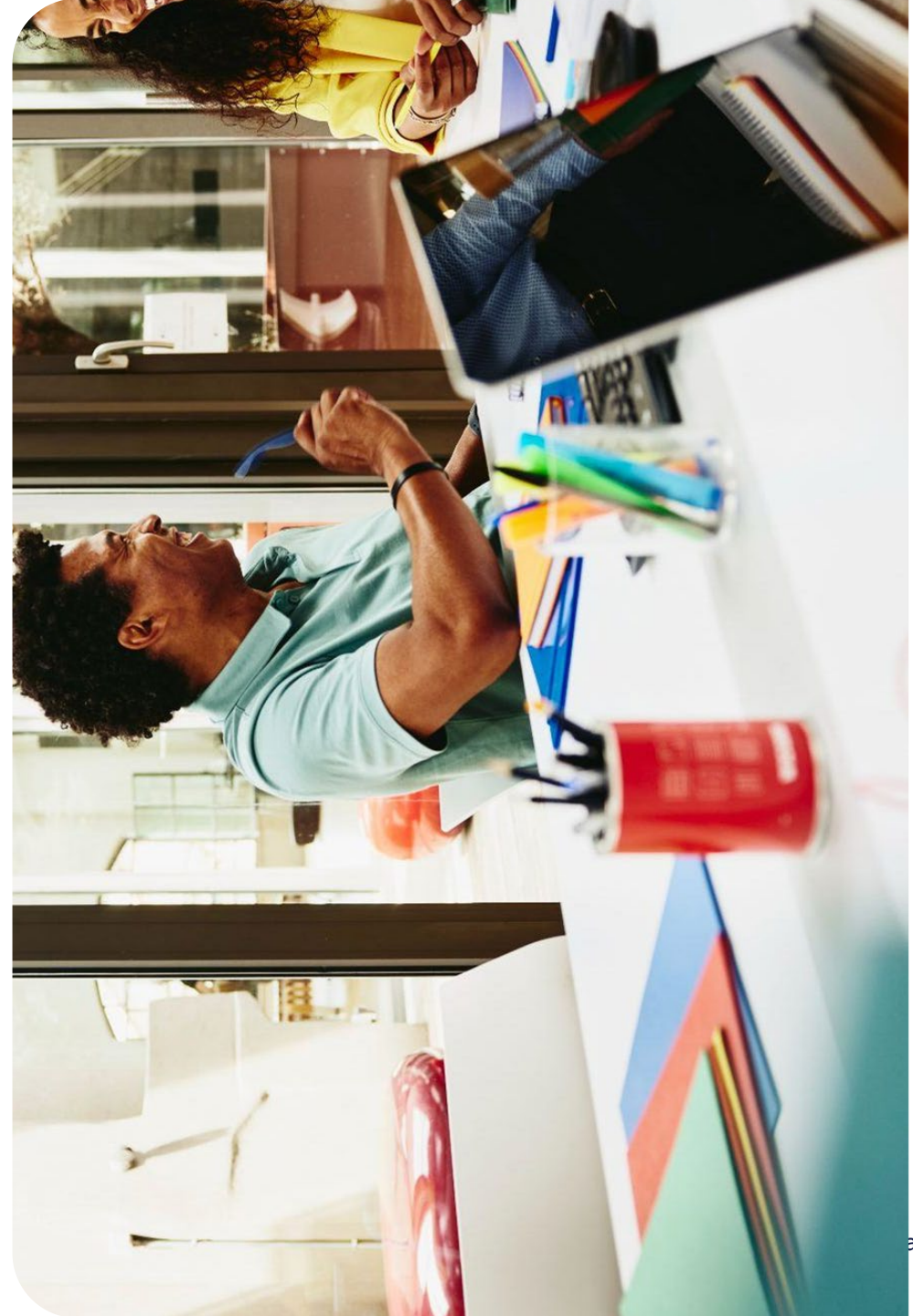
The widespread impact of AI has elicited much concern, resistance, and backlash, including alarmist accusations of algorithms as vessels for "coded bias".

According to [a report by IBM](#), "85 percent of AI professionals believe the industry has become more diverse over the past few years; of those, 91 percent think that shift is having a positive impact."

The World Economic Forum has shown that about [78% of global professionals with AI skills are male](#), while a [study by the AI Now Institute of New York University](#) showed that over 80% of AI professors are men.

Women make up [only 15% of AI researchers working at Facebook](#) and [10% of AI researchers working at Google](#). Also, only [2.5% of Google's entire workforce](#) and [4% of Facebook's and Microsoft's](#) are black. These figures need to change – and quickly.

AI will impact diversity positively... as long as we have diverse AI experts.





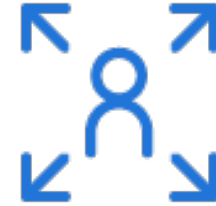
# which jobs impacted by artificial intelligence: a research from Stanford University



research all US  
patents related to  
AI found in **patent**  
**titles**  
for top verbs &  
related nouns



1. recognize - pattern, image etc
2. predict - treatment, effect
3. detect - object, defect
4. identify - type, relationship
5. determine - state, risk
6. control - process, traffic
7. generate - warning, recommendation
8. classify - data, image, motion



research occupations  
database and assess **task**  
**capabilities** for jobs in the  
US with same verb noun  
combinations



better paid, highly educated  
jobs will be impacted most!

how? to be assessed

- 1 **substitute tasks**
- 2 **complementary**
- 3 **new work**



digital skills will unlock opportunities for all!



looking ahead:  
what skill clusters  
are highest in  
demand?





skills

hours spent,  
today  
(billion)

example  
jobs

change in  
hours spent  
by 2030 (%)

skills with  
the biggest  
shift in  
demand

physical  
and manual

203

drivers, assembly line  
workers  
car mechanics,  
electricians, nurses,  
cleaners, packers,  
security guards



- ▼ equipment operation  
and navigation
- ▼ inspecting and  
monitoring

basic  
cognitive

115

sales representatives,  
real estate agents,  
counselors, social  
workers, therapists,  
emergency responders,  
teachers, instructors



- ▼ basic data input  
and processing
- ▼ basic literacy,  
numeracy, and  
communication

higher  
cognitive

140

paralegals, financial  
analyst, accountants,  
doctors, insurance  
underwriters,  
purchasing agents,  
front line supervisors,  
lawyers,



- ▲ creativity
- ▲ complex information  
processing and  
interpretation

social and  
emotional

119

customer service,  
managers, personal  
coaching, career  
counselors, business  
leadership



- ▲ entrepreneurship and  
initiative taking
- ▲ leadership and  
managing others

technological  
and digital

73

software developer,  
network specialist,  
engineers, Robotics  
experts, product  
designers, scientists



- ▲ advanced IT skills  
and programming
- ▲ basic digital skills

# skills for the digital transition: assessing recent trends using big data.

The report from OECD is based on big data analysis of millions of online job postings over a period of 10 years in 10 countries:

Belgium, Canada, France, Italy, Germany, the Netherlands, Singapore, Spain, the United Kingdom and the United States.

## big data analysis of:



417 million online job postings



10-year period



10 countries





# the top 10 global in-demand skill clusters.

1. artificial intelligence & machine learning (AI/ML)
2. cloud computing
3. big data
4. business intelligence & data visualization (BI/DV)
5. user interface & user experience (UI/UX)
6. mobile app development
7. cybersecurity
8. customer service
9. sales & business development (BD)
10. financial management / budgeting & accounting



five digital skills diffused throughout the job market.



advanced data  
analytics



programming



automation and  
the Internet of  
Things (IoT)



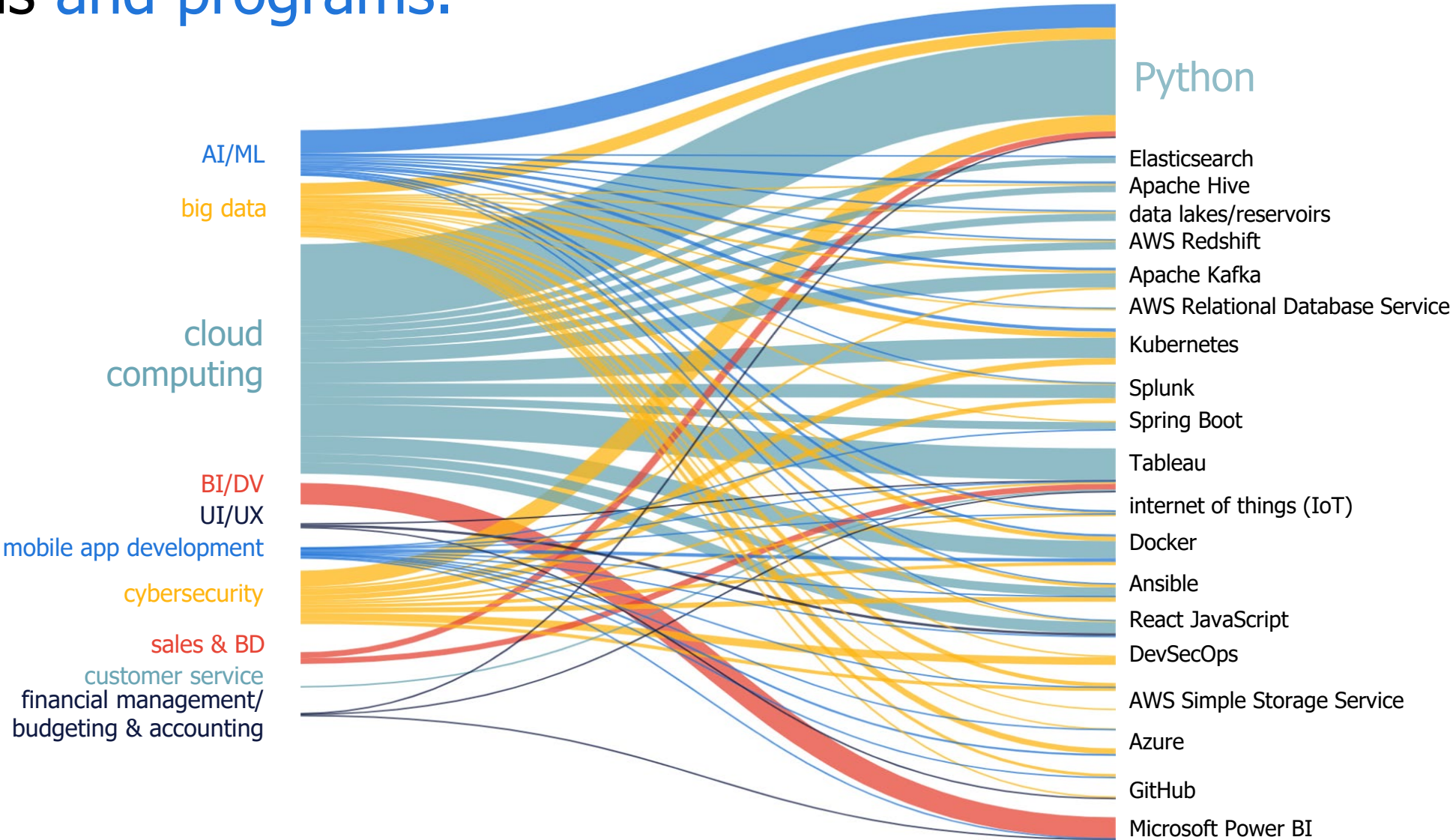
cybersecurity



digital skills related  
to business and  
sales



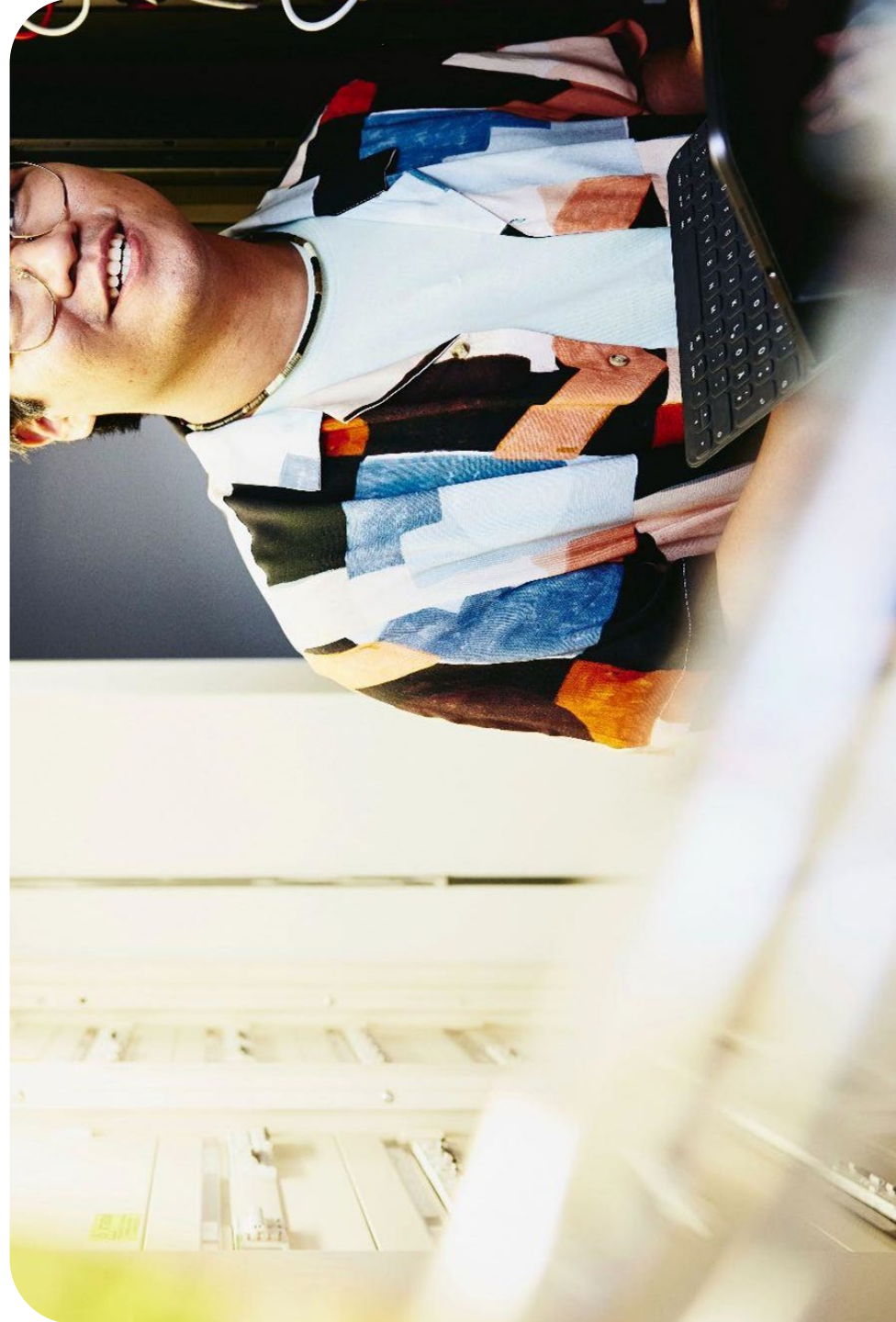
# skills and programs.



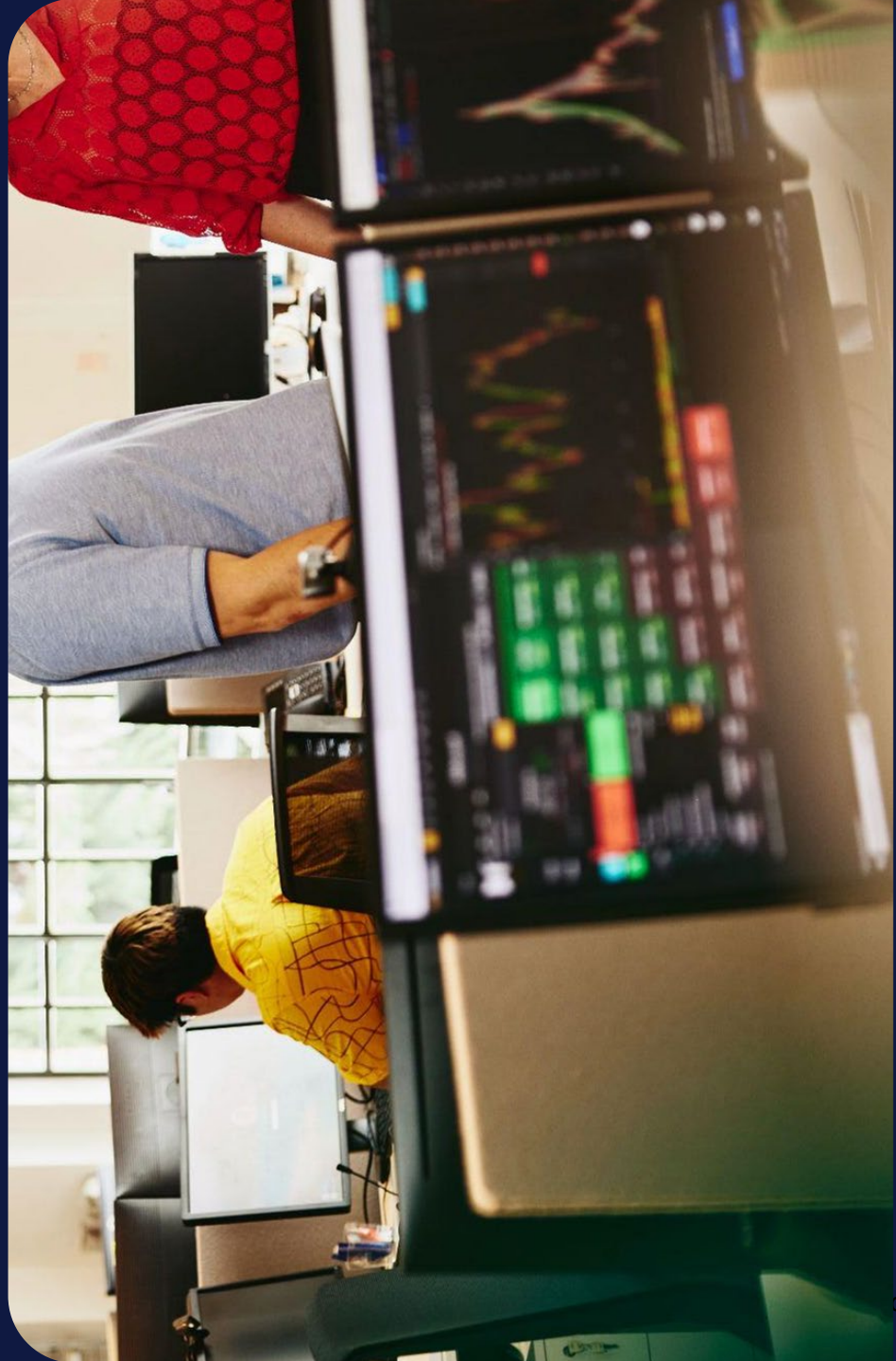


# impact on jobs in Canada.

- software developers and engineers account for 50% of the postings for digital professionals
- Online job postings for data scientists in Canada, and the US increased more than 40 times between 2012 and 2021.
- The number of job postings for user interface and user experience designers was three times larger in 2021 than it was in 2012.
- Some of the biggest growth in digital jobs is in software development, programming and engineering: online job postings for these areas were more than three times higher in 2021 than in 2012.



# how to future-proof your talent architecture?





# skills for the digital transition: assessing recent trends using big data.

Four steps organizations can take to guide employees in declining roles into thriving ones:

- 1 use big data to identify declining and thriving roles in your organization
- 2 identify similarities between the roles
- 3 offer colleagues a clear retraining plan
- 4 support them in their transition

declining role : accounting clerk -1.9%

Excel (pivot tables)

dashboard reports (PowerBI)

SAS (reporting programs, data visualization)

statistics modeling

thriving role : data analyst +2.2%

10 year role growth rate - stats can





## step 1

use big data to identify declining and thriving roles in your organization.

You can find through publicly available research (stats can, conference board, etc.) data that can show the expected decline or growth in job types. The OECD report used an example from the US Bureau of Labour statistics.

Roles for advertising sales agents will dip by 18.7% between 2020-2030, while digital marketing specialist roles are projected to grow 22.1%.



advertising  
sales agents

-18.7%

projected  
employment  
growth (2020-2030)



digital marketing  
specialist

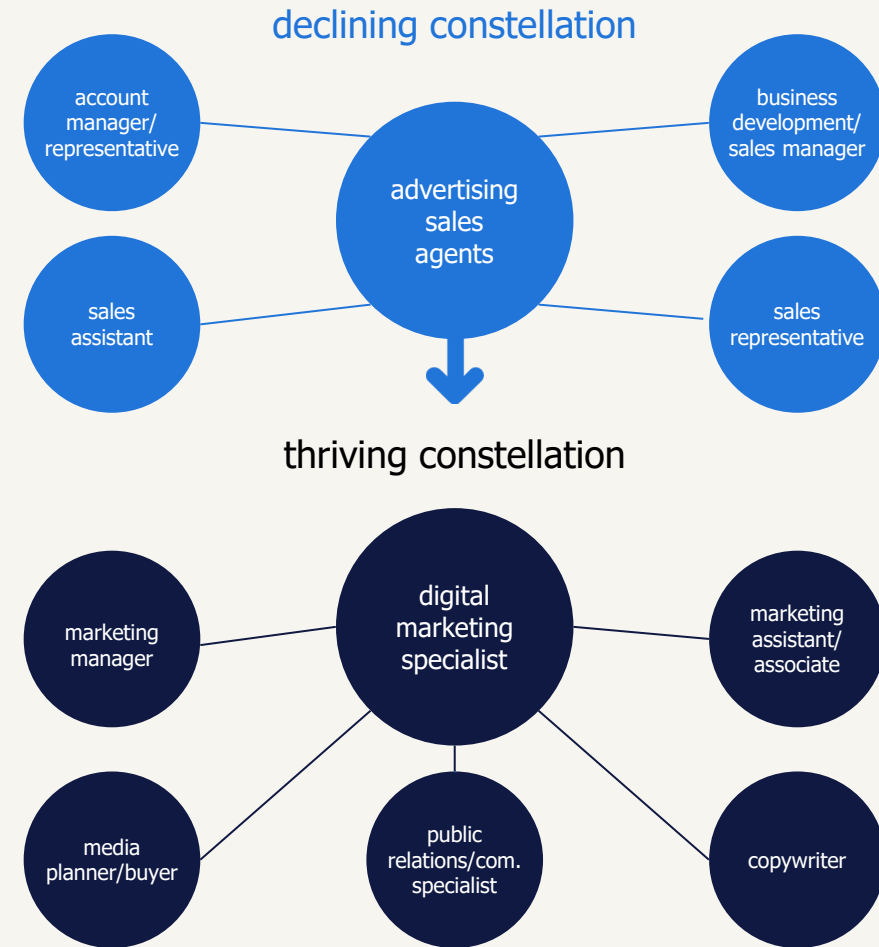
+22.1%

projected  
employment  
growth (2020-2030)

## step 2

# identify similarities between the roles

By looking at the skills sets in different roles, you can see which positions offer the closest match. OECD calculations indicate that there is a high degree of skill overlap between advertising sales agents and digital marketing specialists.



## step 3

### offer colleagues a clear retraining plan

When offering colleagues the opportunity to transition into new roles, ensure you offer transparent, data-led training plans to fill any knowledge gaps. In our example, the data shows that an advertising sales agent would need to boost knowledge of web analytics and online marketing in order to transition to a digital marketing role.

skill distance from  
origin to destination

web analytics

online marketing  
semrush

online sales  
SEO copywriting  
brand management

advertising  
marketing management

online advertising  
pardot

furthest



closest





## step 4

### support them in their transition

Changing professions, even within the same organization can be challenging. Offer colleagues switching roles the same support as new joiners. Induction processes, regular check-ins with line managers and introductions to their new colleagues can all help them to settle in faster.



# randstad's take on digital skills: how to unlock opportunities for all.

- use big data and be intentional about proactive career transitions
- prioritize learning at all career stages, enable a growth mindset environment
- shape policy to encourage studies in future skills, provide time for upskilling & reskilling
- embrace a new social contract with employees
- flexible employment becomes the status quo



would love to  
connect with you.

contact me on [LinkedIn](#) : @carolynlevy





randstad

human forward.

